CONSTRUCTION 4.0

Modelled on the concept of Industry 4.0, the idea of Construction 4.0 is based on a confluence of trends and technologies that promise to reshape the way built environment assets are designed, constructed, and operated.

With the pervasive use of Building Information Modelling (BIM), lean principles, digital technologies, and offsite construction, the industry is at the cusp of this transformation. The critical challenge is the fragmented state of teaching, research, and professional practice in the built environment sector. This handbook aims to overcome this fragmentation by describing Construction 4.0 in the context of its current state, emerging trends and technologies, and the people and process issues that surround the coming transformation.

Construction 4.0 is a framework that is a confluence and convergence of the following broad themes discussed in this book:

- Industrial production (prefabrication, 3D printing and assembly, offsite manufacture)
- Cyber-physical systems (actuators, sensors, IoT, robots, cobots, drones)
- Digital and computing technologies (BIM, video and laser scanning, AI and cloud computing, big data and data analytics, reality capture, Blockchain, simulation, augmented reality, data standards and interoperability, and vertical and horizontal integration)

The aim of this handbook is to describe the Construction 4.0 framework and consequently highlight the resultant processes and practices that allow us to plan, design, deliver, and operate built environment assets more effectively and efficiently by focusing on the physical-to-digital transformation and then digital-to-physical transformation. This book is essential reading for all built environment and AEC stakeholders who need to get to grips with the technological transformations currently shaping their industry, research, and teaching.

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CONTENTS

Ac	knowledgements	xiii
Fa	preword	xv
Na	otes on contributors	xvii
Li	st of figures	xxviii
Li	st of tables	xxxvi
PA	RT I	
In	troduction and overview of Construction 4.0, CPS,	1
DI	gital Ecosystem, and innovation	1
1	Construction 4.0: Introduction and overview	3
	Anil Sawhney, Mike Riley, and Javier Irizarry	
	1.1 Aims	3
	1.2 Introduction to Construction 4.0	3
	1.3 Current state of the construction sector	6
	1.4 Overview of Industry 4.0	7
	1.5 Construction 4.0 framework	13
	1.6 Benefits of Construction 4.0	15
	1.7 Challenges to implementation of Construction 4.0	16
	1.8 Structure of the handbook	17
	1.9 Conclusion	19
	1.10 Summary	19
	References	19

2	Introduction to cyber-physical systems in the built environment Pardis Pishdad-Bozorgi, Xinghua Gao, and Dennis R. Shelden	23
	2.1 Aims	23
	2.2 Introduction	23
	2.3 Cyber-physical systems and Construction 4.0	24
	2.4 What does success look like?	25
	2.5 CPS for Smart Built Environment	30
	2.6 Conclusion	37
	2.7 Summary	38
	References	39
3	Digital ecosystems in the construction industry—	
	current state and future trends Anil Sawhnev and Ibrahim S. Odeh	42
	3.1 Aims	42
	3.2 Introduction to digital ecosystems	42
	3.3 Current state of digital technologies in construction	46
	3.4 Overview of ecosystems and platforms	47
	3.5 Digital ecosystems in construction	54
	3.6 Emerging trends and future directions—platforms and ecosystems	58
	3.7 Conclusion	60
	3.8 Summary	60
	References	60
4	Innovation in the construction project delivery networks	
	in Construction 4.0 Ken Stowe, Olivier Léninov, and Atul Khanzode	62
	4.1 Aims	62
	4.2 Introduction	62
	4.3 Context	64
	4.4 Opportunity for Construction 4.0 (the promise)	71
	4.5 Ramifications of Construction 4.0	76
	4.6 Challenges and considerations	81
	4.7 Conclusion	84
	4.8 Summary	87
	References	87

PART II Core components of Construction 4.0		89
5	Potential of cyber-physical systems in architecture and construction <i>Lauren Vasey and Achim Menges</i>	91
	5.1 Aims	91
	5.2 Introduction	91
	5.3 Towards cyber-physical construction	92
	5.4 Context: challenges and opportunities for cyber-physical systems within architectural production	93
	5.5 New possibilities enabled in architecture by cyber-physical systems	96
	5.6 Conclusion	107
	5.7 Summary	109
	References	109
6	Applications of cyber-physical systems in construction Abiola A. Akanmu and Chimay J. Anumba	113
	6.1 Aims	113
	6.2 Introduction	113
	6.3 Drivers for cyber-physical systems in construction	114
	6.4 Requirements for CPCS in construction	115
	6.5 Cyber-physical construction systems	117
	6.6 Case studies	120
	6.7 Challenges and barriers	126
	6.8 Conclusion	128
	6.9 Summary	128
	References	128
7	A review of mixed-reality applications in Construction 4.0 <i>Aseel Hussien, Atif Waraich, and Daniel Paes</i>	131
	7.1 Aims	131
	7.2 Introduction	131
	7.3 Conclusion	139
	7.4 Summary	139
	References	140
8	Overview of optoelectronic technology in Construction 4.0 <i>Erika A. Pärn</i>	142
	8.1 Aims	142

Contents

	8.2 Introduction	142
	8.3 Fundamentals of laser scan devices	144
	8.4 Modes of delivery and specifications	144
	8.5 Applications in construction	146
	8.6 Translating as-built progress	147
	8.7 Conclusion	150
	8.8 Summary	151
	References	151
9	The potential for additive manufacturing to transform	
	the construction industry	155
	Seyed Hamidreza Ghaffar, Jorge Corker, and Paul Mullett	
	9.1 Aims	155
	9.2 Introduction	155
	9.3 Additive manufacturing processes	157
	9.4 Printable raw materials for construction	159
	9.5 Practical and commercial challenges and opportunities for 3D printing construction	164
	9.6 Future areas of research and development	180
	9.7 Conclusion	182
	9.8 Summary	183
	References	183
10	Digital fabrication in the construction sector	188
	10.1 Aims	188
	10.1 Anns	100
	10.2 Digital fabrication in architecture and construction	100
	10.4 State of research in digital fabrication	107
	10.5 Descered demonstrator access study: DEAD HOUSE (ETH 2017, 2010)	194
	10.5 Research demonstrator case study. DFAB HOUSE (ETH, 2017–2019)	193
	10.7 Conclusion	200
		204
	10.8 Summary	205
	References	205
11	Using BIM for multi-trade prefabrication in construction <i>Mehrdad Arashpour and Ron Wakefield</i>	209
	11.1 Aims	209
	11.2 Introduction – prefabrication as a core component of Construction 4.0	209

	11.3 Background – applications of BIM for multi-trade prefabrication	210
	11.4 Decision making on BIM for multi-trade prefabrication	212
	11.5 Conclusion	217
	11.6 Summary	218
	References	218
12	Data standards and data exchange for Construction 4.0 Dennis R. Shelden, Pieter Pauwels, Pardis Pishdad-Bozorgi, and Shu Tang	222
	12.1 Aims	222
	12.2 Introduction	222
	12.3 Elements of a data standard	223
	12.4 Industry Foundation Classes: overview, application, and limitation	224
	12.5 Uses and applications	229
	12.6 Evolutions of building data standards	230
	12.7 Conclusion	237
	12.8 Summary	237
	References	238
13	Visual and virtual progress monitoring in Construction 4.0 Jacob J. Lin and Mani Golparvar-Fard	240
	13.1 Aims	240
	13.2 Computer vision for monitoring construction – an overview	240
	13.3 Review on the current state-of-the-art for computer vision	244
	applications in the industry and research	244
	13.4 Conclusions	257
	13.5 Summary	259
	References	259
14	Unmanned Aerial System applications in construction Masoud Gheisari, Dayana Bastos Costa, and Javier Irizarry	264
	14.1 Aims	264
	14.2 Introduction	264
	14.3 Unmanned Aerial Systems (UASs)	265
	14.4 UAS applications	274
	14.5 UAS implementation challenges	283
	14.6 Conclusion	284
	14.7 Summary	284
	References	285

15	Future of robotics and automation in construction Borja Garcia de Soto and Miroslaw J. Skibniewski	289
	15.1 Aims	289
	15.2 Introduction	289
	15.3 Classification	292
	15.4 Current status/examples	295
	15.5 Main challenges and future directions	299
	15.6 Conclusion	303
	15.7 Summary	303
	References	303
16	Robots in indoor and outdoor environments Bharadwaj R. K. Mantha, Borja Garcia de Soto, Carol C. Menassa, and Vineet R. Kamat	307
	16.1 Aims	307
	16.2 Introduction	307
	16.3 Classification of robots	308
	16.4 Key fundamental capabilities	309
	16.5 Case study application	316
	16.6 Conclusion	322
	16.7 Summary	322
	References	322
17	Domain-knowledge enriched BIM in Construction 4.0: design-for-safety and crane safety cases <i>Md. Aslam Hossain, Justin K. W. Yeoh, Ernest L. S. Abbott,</i> <i>and David K. H. Chua</i>	326
	17.1 Aims	326
	17.2 Introduction	326
	17.3 Tacit knowledge application 1: design-for-safety knowledge enrich BIM for risk reviews	330
	17.4 Explicit knowledge application 2: BIM-based tower crane safety compliance system	340
	17.5 Conclusion	347
	17.6 Summary	347
	References	347
18	Internet of things (IoT) and internet enabled physical devices for Construction 4.0 <i>Yu-Cheng Lin and Weng-Fong Cheung</i>	350

Contents

	18.1	Aims	350
	18.2	Introduction	350
	18.3	Background	351
	18.4	The IoT technologies	352
	18.5	Applications of IoT in construction	356
	18.6	Case study	359
	18.7	Conclusion	367
	18.8	Summary	367
	Refer	ences	368
19	Cloud <i>Kalyd</i>	l-based collaboration and project management in Vaidyanathan, Koshy Varghese, and Ganesh Devkar	370
	19.1	Aims	370
	19.2	Introduction	370
	19.3	Construction today – critical evaluation of current project management frameworks	372
	19.4	Construction 4.0 – cloud based collaboration and evolution	
		of construction information supply chain solutions	375
	19.5	Transitioning to Construction 4.0	384
	19.6	Conclusion	389
	19.7	Summary	390
	Refer	ences	390
20	Use c Abel	f blockchain for enabling Construction 4.0 Maciel	395
	20.1	Aims	395
	20.2	Introduction	395
	20.3	Construction challenges in the era of BIM	396
	20.4	Context and aspects of blockchain	400
	20.5	Application considerations	406
	20.6	Blockchain and the construction sector	408
	20.7	Challenges in the adoption of blockchain	410
	20.8	The fourth wave: what might happen next	410
	20.9	Conclusion	411
	20.10	Summary	412
	References		413

Practical aspects of construction 4.0 including case studies, overview of start-ups, and future directions41921Construction 4.0 case studies Cristina Toca Pérez, Dayana Bastos Costa, and Mike Farragher42121.1Aims42121.2Case study 1: 4D BIM for logistics purposes42121.3Case study 2: the WikiHouse project42821.4Case study 3: the innovation lab43421.5Conclusion43921.6Summary440References44022Cyber threats and actors confronting the Construction 4.044122.1Aims44122.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary45423.1Aims46023.2Introduction46023.3Background46323.4Emerging 4.0thends in the AEC industry46723.5Research directions47023.6Conclusion47123.7Summary475References47523Emerging 4.0thends in the AEC industry46723.4Emerging 4.0thends in the AEC indus	PA	RT III		
Overview of start-ups, and numer uncertoins41921Construction 4.0 case studies421Cristina Toca Pérez, Dayana Bastos Costa, and Mike Farragher42121.1Aims42121.2Case study 1: 4D BIM for logistics purposes42121.3Case study 2: the WikiHouse project42821.4Case study 3: the innovation lab43421.5Conclusion43921.6Summary440References44022Cyber threats and actors confronting the Construction 4.044122.1Aims44122.2Introduction44122.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.1Aims46023.2Introduction46123.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475Acronyms477Index483	Pr	actical	aspects of construction 4.0 including case studies,	<i>4</i> 10
21 Construction 4.0 case studies 421 Cristina Toca Pérez, Dayana Bastos Costa, and Mike Farragher 21.1 21.1 Aims 421 21.2 Case study 1: 4D BIM for logistics purposes 421 21.3 Case study 2: the WikiHouse project 428 21.4 Case study 3: the innovation lab 433 21.5 Conclusion 439 21.6 Summary 440 References 440 22 Cyber threats and actors confronting the Construction 4.0 441 22.1 Aims 441 22.2 Introduction 441 22.3 The digital uprising 445 22.4 Smart cities and digital economies 446 22.5 Cyberspace, cyber-physical attacks and critical infrastructure hacks 448 22.6 What motivates a cyber-attacker? Actors and incident analysis 449 22.7 Looking at the literature 450 22.8 Cyber-deterrence 452 22.9 Conclusion 454 22.10 Summary 454 22.10 Summary	UV	erview	of start-ups, and future directions	419
Cristina Toca Pérez, Dayana Bastos Costa, and Mike Farragher21.1Aims42121.2Case study 1: 4D BIM for logistics purposes42121.3Case study 2: the WikiHouse project42821.4Case study 3: the innovation lab43421.5Conclusion43921.6Summary440References44122Cyber threats and actors confronting the Construction 4.044122.1Aims44122.2Introduction44122.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.1Aims46023.2Introduction46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475Acronyms477Index483	21	Cons	truction 4.0 case studies	421
21.1Aims42121.2Case study 1: 4D BIM for logistics purposes42121.3Case study 2: the WikiHouse project42821.4Case study 3: the innovation lab43421.5Conclusion43921.6Summary440References44022Cyber threats and actors confronting the Construction 4.0441 <i>Erika A. Pärn and Borja Garcia de Soto</i> 44122.1Aims44122.2Introduction44122.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.1Aims46023.2Introduction46123.4Emerging 4.0trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475Acronyms477Index483		Cristina Ioca Perez, Dayana Bastos Costa, and Mike Farragher		
21.2Case study 1: 4D BIM for logistics purposes42121.3Case study 2: the WikiHouse project42821.4Case study 3: the innovation lab43421.5Conclusion43921.6Summary440References44022Cyber threats and actors confronting the Construction 4.0441 <i>Erika A. Pärn and Borja Garcia de Soto</i> 44122.1Aims44122.2Introduction44122.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.1Aims46023.2Introduction46123.3Background46323.4Emerging 4.0trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475Acronyms477Index483		21.1	Aims	421
21.3Case study 2: the WikiHouse project42821.4Case study 3: the innovation lab43421.5Conclusion43921.6Summary440References44022Cyber threats and actors confronting the Construction 4.0441 <i>Erika A. Pärn and Borja Garcia de Soto</i> 22.122.1Aims44122.2Introduction44122.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475Acronyms477Index483		21.2	Case study 1: 4D BIM for logistics purposes	421
21.4Case study 3: the innovation lab43421.5Conclusion43921.6Summary440References44022Cyber threats and actors confronting the Construction 4.0441 <i>Erika A. Pärn and Borja Garcia de Soto</i> 22.122.1Aims44122.2Introduction44122.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.1Aims46023.2Introduction46123.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475Acronyms477Index477		21.3	Case study 2: the WikiHouse project	428
21.5Conclusion43921.6Summary440References44022Cyber threats and actors confronting the Construction 4.0441Erika A. Pärn and Borja Garcia de Soto22.1Aims44122.2Introduction44122.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.1Aims46023.2Introduction46123.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475Acronyms477Index477		21.4	Case study 3: the innovation lab	434
21.6Summary440References44022Cyber threats and actors confronting the Construction 4.0441Erika A. Pärn and Borja Garcia de Soto22.1Aims44122.2Introduction44122.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.1Aims46023.2Introduction46123.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475		21.5	Conclusion	439
References44022Cyber threats and actors confronting the Construction 4.0 Erika A. Pärn and Borja Garcia de Soto44122.1Aims44122.2Introduction44122.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions Eyuphan Koc, Evangelos Pantazis, Lucio Soibelman, and David J. Gerber46023.1Aims46023.2Introduction46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions 47047023.6Conclusion47423.7Summary References475Acronyms Index477Index483		21.6	Summary	440
22Cyber threats and actors confronting the Construction 4.0 Erika A. Pärn and Borja Garcia de Soto44122.1Aims44122.2Introduction44122.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions Eyuphan Koc, Evangelos Pantazis, Lucio Soibelman, and David J. Gerber46023.1Aims46023.2Introduction46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions 47047023.6Conclusion47423.7Summary References475Acronyms Index477		Refer	ences	440
22.1 Aims44122.2 Introduction44122.3 The digital uprising44522.4 Smart cities and digital economies44622.5 Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6 What motivates a cyber-attacker? Actors and incident analysis44922.7 Looking at the literature45022.8 Cyber-deterrence45222.9 Conclusion45422.10 Summary454References45523 Emerging trends and research directions46023.1 Aims46023.2 Introduction46323.4 Emerging 4.0 trends in the AEC industry46723.5 Research directions47023.6 Conclusion47423.7 Summary475References475	22	Cybe <i>Erika</i>	er threats and actors confronting the Construction 4.0 a A. Pärn and Borja Garcia de Soto	441
22.2Introduction44122.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.1Aims46023.2Introduction46023.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475		22.1	Aims	441
22.3The digital uprising44522.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.1Aims46023.2Introduction46023.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475		22.2	Introduction	441
22.4Smart cities and digital economies44622.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.1Aims46023.2Introduction46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475		22.3	The digital uprising	445
22.5Cyberspace, cyber-physical attacks and critical infrastructure hacks44822.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.1Aims46023.2Introduction46323.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475		22.4	Smart cities and digital economies	446
22.6What motivates a cyber-attacker? Actors and incident analysis44922.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions46023.1Aims46023.2Introduction46023.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475		22.5	Cyberspace, cyber-physical attacks and critical infrastructure hacks	448
22.7Looking at the literature45022.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions Eyuphan Koc, Evangelos Pantazis, Lucio Soibelman, and David J. Gerber46023.1Aims46023.2Introduction46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475Acronyms477Index483		22.6	What motivates a cyber-attacker? Actors and incident analysis	449
22.8Cyber-deterrence45222.9Conclusion45422.10Summary454References45523Emerging trends and research directions460Eyuphan Koc, Evangelos Pantazis, Lucio Soibelman, and David J. Gerber46023.1Aims46023.2Introduction46023.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475Acronyms477Index483		22.7	Looking at the literature	450
22.9Conclusion45422.10Summary454References45523Emerging trends and research directions460Eyuphan Koc, Evangelos Pantazis, Lucio Soibelman, and David J. Gerber46023.1Aims46023.2Introduction46023.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475Acronyms477Index483		22.8	Cyber-deterrence	452
22.10 Summary454References45523 Emerging trends and research directions460Eyuphan Koc, Evangelos Pantazis, Lucio Soibelman, and David J. Gerber46023.1 Aims46023.2 Introduction46023.3 Background46323.4 Emerging 4.0 trends in the AEC industry46723.5 Research directions47023.6 Conclusion47423.7 Summary475References475Acronyms477Index483		22.9	Conclusion	454
References45523 Emerging trends and research directions Eyuphan Koc, Evangelos Pantazis, Lucio Soibelman, and David J. Gerber46023.1Aims46023.2Introduction46023.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475AcronymsIndex477473475		22.10	Summary	454
23 Emerging trends and research directions460Eyuphan Koc, Evangelos Pantazis, Lucio Soibelman, and David J. Gerber46023.1 Aims46023.2 Introduction46023.3 Background46323.4 Emerging 4.0 trends in the AEC industry46723.5 Research directions47023.6 Conclusion47423.7 Summary475References475Acronyms477Index483		Refer	ences	455
23.1 Aims 460 23.2 Introduction 460 23.3 Background 463 23.4 Emerging 4.0 trends in the AEC industry 467 23.5 Research directions 470 23.6 Conclusion 474 23.7 Summary 475 References 475 Acronyms 477 Index 483	23	Emerg <i>Eyup</i>	ging trends and research directions han Koc, Evangelos Pantazis, Lucio Soibelman, and David J. Gerber	460
23.2Introduction46023.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475AcronymsIndex483		23.1	Aims	460
23.3Background46323.4Emerging 4.0 trends in the AEC industry46723.5Research directions47023.6Conclusion47423.7Summary475References475AcronymsIndex473		23.2	Introduction	460
23.4 Emerging 4.0 trends in the AEC industry46723.5 Research directions47023.6 Conclusion47423.7 Summary475References475Acronyms477Index483		23.3	Background	463
23.5 Research directions 470 23.6 Conclusion 474 23.7 Summary 475 References 475 Acronyms 477 Index 483		23.4	Emerging 4.0 trends in the AEC industry	467
23.6 Conclusion 474 23.7 Summary 475 References 475 Acronyms 477 Index 483		23.5	Research directions	470
23.7 Summary 475 References 475 Acronyms 477 Index 483		23.6	Conclusion	474
References475Acronyms477Index483		23.7	Summary	475
Acronyms 477 Index 483		Refer	ences	475
Acronyms 4// Index 483	4			177
7111	ACI Inc	ronym. Iex	<i>S</i>	4// 483

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FOREWORD

With increasing pressures on the built environment sector to provide the infrastructures and homes that are the key economic enablers to city growth, and as people globally are entering our cities at the rate of 3 million people a week, the heat is on construction to design, build, modify, and operate these assets to our changing needs and that of the communities whose evolving demands occupy the space provided.

Construction has continued to innovate, but not at the rate or expectations demanded of it. Therefore, we need to consider the opportunity to radically transform our methods and approaches to construction that enable it to be more efficient and effective in adopting the technologies from other sectors and services to enable it to reshape the way our built environment assets emerge now and for the future. The time is now, because the demand is there for rapid supply, balanced against the costs of the intensification for the supply of skills and resources, coupled with the desire for improved and innovative design.

You will see from reading this book that the key to unlocking the potential and pace of a more rapid "right first time" mentality is putting the physical-to-digital and digital-to-physical transformation at the heart of the delivery process.

The book is timely, as we are at the tipping point of transformative change for construction with already establishing digital practices of Building Information Modelling (BIM), Modern Methods of Construction (MMC) as well as VR/AR, AI, 3D, and IoT as rapidly evolving technologies to expedite design, deliver, and operate are all coming to the fore, backed by the essential data to feed and inform.

There is no doubt that this is an exciting time for the built environment sector and for the transformation of the construction processes that deliver it. But there is a level of pace of change that is needed now to deliver, transform, and metamorphosize the sector and this book captures well the elements necessary to deliver that change.

With this in mind, this book provides the key to unlocking the potential of the built environment sector at a time where the sector needs unlocking to gear it to transform the delivery of

Foreword

our infrastructure, homes, and cities. The key to unlocking the change needed sits within these pages, with digital innovation at the heart, and the power of you to drive the transformation that will re-establish construction as a key economic enabler for growth.

Amanda G Clack MSc BSc PPRICS FRICS FICE FAPM FRSA CCMI FIC CMC Executive Director and Head of Strategic Advisory CBRE Ltd RICS Past President

The 2017 McKinsey Global Institute's publication "Reinventing Construction: A Route to Higher Productivity" showed that the greatest impact on productivity improvement in the construction industry is through the advancement and application of digital and technology solutions. Over the last few years there has been a significant investment by private equity funds in construction industry related digital and technology start-ups and tech companies which has fuelled tremendous growth and innovation in this part of the industry. In "Construction 4.0" the authors pull together all of the relevant elements of these essential solutions and practices and show how they will enable more effective and efficient planning, design, delivery, and operation of physical assets (i.e., capital projects) through a digital transformation. The industry has already made significant advancements over the past 2-3 years but much more is required among all members of the supply chain involved with capital projects. This publication presents a comprehensive review of these emerging solutions and systems and makes the connection of technology with people and processes. Companies and organizations that do not have a "digital strategy" will be able to understand better through "Construction 4.0" how each element complements one other and how each is able to improve performance across all phases of a capital project. While many companies in the industry have utilized BIM or VR/ AR in one form or another, other advancements such as data analytics, Internet of Things (IoT) and use of artificial intelligence are shown to be significant disruptors to the traditional model of project development, design, and delivery with significant benefits to be realized by project owners, designers, and contractors. Construction performance and productivity has stalled tremendously since World War II compared to every other major industry and in order to be ready for the Fourth Industrial Revolution, industry players will need to change and "Construction 4.0" is an excellent guidebook to such transformation.

In addition to helping professionals working in the industry already, this handbook will be a useful resource for several folks in academia ... undergraduate and graduate students, researchers and scholars with a keen interest in the ongoing transformation of the construction industry using the Industry 4.0 framework.

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FIGURES

1.1	Conceptual model of CPS	4
1.2	Conceptual model of a digital ecosystem	4
1.3	Construction 4.0 as a combination of CPS and digital ecosystem	4
1.4	Physical to digital and digital to physical transformation	5
1.5	Themes of Construction 4.0	6
1.6	Key challenges faced by the construction sector	8
1.7	Evolution of embedded systems	10
1.8	Industry 4.0 and its key components	11
1.9	Enabling technologies and key features of I4.0	12
1.10	Conceptual illustration of Construction 4.0 framework	14
1.11	Components of Construction 4.0 framework	15
2.1	An architecture of the envisioned Smart Built Environment	
	in Construction 4.0	31
2.2	The basic facility data package generation	33
2.3	Data flow of the proposed screw gun with counter	37
2.4	The proposed smart robotic agents	38
3.1	Role of digital ecosystems in Construction 4.0	43
3.2	Construction 4.0 transformation based on platforms and ecosystems	45
3.3	Traditional model of digital transformation in the construction sector	46
3.4	Traditional product firm	48
3.5	Platform-based firm	48
3.6	Ecosystem-based firm	49

3.7	Classification of ecosystems and their link to platforms	51
3.8	Illustration of a digital ecosystem	52
3.9	Complementary products based on digital ecosystem	54
3.10	Autodesk Forge ecosystem	55
3.11	Forge design automation API for Revit	56
3.12	Services available through the Forge platform	56
3.13	Revit Family app using design Automation API	57
3.14	Procore App Marketplace	57
3.15	iModel.js platform from Bentley Systems	58
4.1	The concept of waste as understood in lean construction	67
4.2	COAA's Fishbone Rework Cause Classification	68
4.3	The four dimensions influence on the innovation initiative	72
4.4	The House of Construction Tech	75
4.5	Data breakdown structure for two purposes – better asset and	
	better project	82
4.6	The innovation environment leading to beneficial adaptation	
	to Construction 4.0	86
5.1	Components of a cyber-physical system	93
5.2	A dual robot collaborative cell with external axis for on-site timber	
	manufacturing	98
5.3	Multi-robot collaborative set-up for the fabrication of long-span fibre	
	composites	100
5.4	12-meter long cantilever under construction	101
5.5	Collaborative robotic workbench for timber prefabrication	103
5.6	Augmented reality interface for human-robot collaborative construction	103
5.7	Wood Chip Barn, Architectural Association's Design + Make program	105
5.8	Scanned locally sourced wood utilized in a CAD design environment,	
	Architectural Association's Design + Make program	105
5.9	An active control-loop manipulating a network of turn buckles was	
	connected to a back-end form-finding process to help correct deviations	
	resulting from the physical production process	107
5.10	Textile reinforced thin-shell concrete in production, NEST HiLo	107
6.1	Key features of CPCS	118
6.2	Bi-directional coordination approach to CPCS	118
6.3	System architecture for bi-directional coordination approach to CPCS	119
6.4	Steel placement scenario	121
6.5	Bulk material tracking and control	122
6.6	Flexible postural learning environment	124
6.7	User performing a 'attach stud' subtask and virtual instructor showing his	
	performance – safe and unsafe posture	124
6.8	Site layout management workflow	126
7.1	Daqri® AR hard hat application in facility management (upper) and	10-
	projections on the hat's display (bottom)	135
7.2	The SiteVision ^{1M} AR viewer	136

7.3	Immersive design review application user interface (left) inside	
	an HMD-based VR system (right)	137
7.4	Projection-based VR crane operator training platform	138
8.1	Exemplar of triangulation calculation method for a terrestrial laser	
	scanner which commonly use either TOF or phase-shift methods	
	for point capture	145
82	Example of Scan-to-BIM used for automated masonry recognition	149
83	Example of Scan-vs-BIM	149
9.1	3D printing system mechanisms	156
9.2	Printable feedstock (raw materials) formulation from waste	100
2.2	using additives	161
93	Anis Cor mobile 3D printer's specification and the 3D printer in	101
1.5	action	165
94	Some of the various AM project demonstrations around the world	100
2.1	(a) WinSun in China: (b) (c) and (g) CyBe Construction B V in	
	Italy Saudi Arabia and UAE respectively (d) Marine Corps Systems	
	Command in USA: (e) XtreeF project demonstrations in France.	
	(f) WASP in Italy	166
95	The opportunities presented by AM for the construction industry	169
9.6	Collarse of 3D-printing under the weight of subsequent layers	178
9.7	Temporary shoring to provide stability	178
9.8	Integrated delivery of an AM system for construction	181
10.1	Component catalog from hid documents for Camera Obscura at	101
10.1	Mitchell Park by SHoP Architects ca 2003	191
10.2	Roof module Heasley Nine Bridges Golf Resort by Shigeru Ban	171
10.2	Architects in Seoul South Korea (2008)	193
10.3	ICD/ITKE Research Pavilion 2014–2015 a composite structure	175
10.5	utilizing robotically woven carbon fibers within a pneumatic shell	194
10.4	DEAB HOUSE by ETH as completed in February 2019	195
10.4	In situ Fabricator (IF) deploying the Mesh Mould a fabrication	175
10.5	system for free-form cast-in-place concrete structures at the	
	DFAB House	197
10.6	Spatial Timber Assemblies in production in the Robotic	177
10.0	Fabrication I ab at FTH Zurich	199
10.7	DEAB House Innovation Objects (IOs): Lightweight Translucent	177
10.7	Facade Spatial Timber Assemblies Smart Slab Smart Dynamic	
	Casting (SDC) Mesh Mould (listed from top to bottom)	200
10.8	Structure and envelope model for Barclays Center in Brooklyn	200
10.0	NV by SHoP Architects (completed 2012)	201
10.9	Installation of digitally fabricated facade component assemblies	201
10.7	at Barelays Center	201
10.10	Lidar scan of Botswana Innovation Hub under construction	201
11 1	Case project – an educational complex that deploys MTP and	203
11.1	involves various prefabricated components and multiple trades	210
	involves various pretablicated components and multiple fidues	210

11.2	Structural BIM model of the case project	213
11.3	BIM for MTP – diffusion of innovations within the	
	Construction 4.0 context	214
11.4	Number of BIM users (innovators) vs. potential BIM adopters	
	(imitators)	214
11.5	Simulation results – number of BIM adopters influenced by	
	dynamic variables	215
11.6	Training effect on BIM for MTP implementation	216
11.7	Importance of BIM training for MTP in increasing early implementation	216
11.8	Optimizing BIM training for MTP	217
12.1	Layers of internet stack	224
12.2	IFC Infra project schema organization	225
12.3	IFC standards triangle	228
12.4	The experiment framework: connecting BACnet, IFC, and CityGML	
	based databases	232
12.5	IFC data and schema	234
12.6	Example of RDF data model	234
12.7	Example of IFC-based RDF graph	236
12.8	Linked Building Data graph	237
13.1	Various forms of visual data and their frequency of capture	243
13.2	The top image shows MEP and structural system overlay on top of	
	a 360 image, the bottom left shows a 2D drawing overlay on	
	orthographic photo, the bottom right shows volumetric measurement	
	on a point cloud model	244
13.3	Typical challenges in using Standard SfM techniques for image-	
	based 3D reconstruction: camera misregistration due to repetitive	
	structure and lack of long range shots (top left); distortions in angle and	
	distance (top right); curved point cloud due to camera calibration failure	
	and lack of oblique photo capture (bottom left), and incomplete point	
	cloud reconstruction due to fail loop closure	246
13.4	Image-based 3D reconstruction workflow	247
13.5	Image-based 3D reconstruction where X1, X2, X3 are three back-	
	projected 3D points from the visual features of three Images P1, P2,	
	and P3	247
13.6	Surveying targets used for registration of point clouds and point cloud	
	to BIM	250
13.7	Progress is shown in as-built and 4D BIM models with color-coded	
	status superimposed together (left) (M. Golparvar-Fard et al., 2012),	
	laser scanned as-built (middle) and 4D BIM model (right)	252
13.8	Using patches retrieved from BIM to 2D back-projection to classify	
	material and performing depth test to exclude occluding area (K. Han	
	and Golparvar-Fard, 2015) (left); progress status is extracted by	
	comparing as-built and as-planned after occupancy detection and	
	material classification (right)	253

13.9	The first column shows progress via 4D point cloud and BIM; the second column shows that location-based 4D BIM model and work- in-progress tracking integrated with point clouds; the third column shows the 4D BIM with subcontractor responsible tasks color-coded to	
13.10	communicate who does what work in what location The web-based system has been used on different construction site during the coordination meetings, it has been proved that it can	256
	enclution improve reliability in short term planning	256
1/1 1	LIAS types and examples	250
14.1	UAS degree of autonomy continuum	200
14.2	L aval of autonomy	267
14.5 14.7	Applying a UAS to project evaluation in an urban area	209
14.4	Applying a UAS to project evaluation in an urban area	275
14.5	Applying a UAS to carin moving	270
14.0	Applying UAS to she transportation	277
14./ 1/ Q	Applying a UAS to steep slope roof inspection	200
14.0	Number of articles in the ISABC proceedings from 1084 to 2010	201
15.1	History of robotios in construction	290
15.2	General view of SAM and meson worker in the Delbert Day project	291
13.3	MO LISA in 2016	205
15 /	Single task robot to the robot in a bridge project	293
15.4	In situ Eskriotor	297
15.5	Autonomous installation of sumsum board by HDD 5D	290
15.0	Exterior view of else feeters (a) and concrete view of the interior	299
13.7	Extended view of sky factory (a) and general view of the interior	200
161	Different subtrace of relate normalized wheeled h) tracked and	300
10.1	a) lagged depending on the machinel structure of the rebet	200
16.2	c) legged depending on the mechanical structure of the robot	309
10.2	Taxonomy of robots based on work environment (i.e. indoor and	
	buildoor), task requirements (e.g. domestic tasks), and construction	210
16.2	Cranhial node network representation consisting of 12 nodes	310
10.3	Graphical node network representation consisting of 15 nodes	211
161	and 14 edges	311 212
10.4	Two of the April 128s from 50n11 series	313
10.3	indeer relation providentian	214
166	Example representation of a faw different markers	215
16.0	Components of the mobile robot used for ambient data collection in	515
10.7	buildings	217
16.9	Vullulings Marker Network Man (MNM) with virtual information regarding	517
10.0	the leastion stored in each of the merkers	210
16.0	Autonomous indoor troopure bunt based newigestion algorithm with the	318
10.9	Autonomous muoor reasure num vased navigation argorithm with the	220
	neip of a network of nuucial markers	320

16.10	Illustration of drift accumulation and marker to marker distance	
	for an indoor mobile robot	320
17.1	The DIKW pyramid	329
17.2	Example of rules for DfS	331
17.3	Six-level DfS taxonomy hierarchy	332
17.4	Structure of DfS rule	332
17.5	Structure of DfS required design feature	333
17.6	List of risk narratives	335
17.7	Defining mitigation narratives ("D" stands for design suggestion	
	and "C" stands for construction suggestion)	335
17.8	Language structure of defining Atomic Rules	336
17.9	Key components for DfS review system	337
17.10	Illustrative BIM	338
17.11	Rule-based checking for design element beam and column	339
17.12	Risk Register for the case example	340
17.13	System architecture of automated tower crane compliance system	341
17.14	A taxonomy for fixed crane spaces	342
17.15	Mapping of spaces to crane information models	343
17.16	Relationships between spaces from CIM and BIM	343
17.17	Workflow for checking safety compliance using SPARQL queries	344
17.18	Proposed layout with Crane Information Models	345
17.19	Plan view showing site boundary, CIM and deep beam position	346
17.20	Elevation view showing CIM and building heights with clearances	346
18.1	Multi-tier architecture analysis of the system	360
18.2	The developed sensor node (expanded)	362
18.3	The BIM model constructions for the system	363
18.4	Integrating mechanism of the WSN data and BIM model component	364
18.5	The design layout of the field test	365
18.6	The field test in the tunnel	366
18.7	Screenshot of the operational CPS for tunnel safety management	
	(Location 01 detected hazardous gas and demonstrates the warning	
	in red)	366
19.1	Construction supply chain	371
19.2	Timelines of stakeholder involvement in construction projects	373
19.3	Lean enabled integrated project controls	380
19.4	Collaborative project controls platform	381
19.5	Levels of development of CSC	385
20.1	Bitcoin block data	402
21.1	Floor plan of buildings	422
21.2	Example of a one-story building with two units	422
21.3	Improvised anchors are used for keeping up the steel formwork panels	423
21.4	Formwork is transported above a worker	424
21.5	A formwork panel is stocked in the main door	424

Figures

21.6	Transportation activity made by the telescopic handler	425
21.7	Crane being used for the formwork disassembly and telescopic handler	
	working in the formwork assembly	425
21.8	Seminar with managers	426
21.9	Workshop with workers at work site	426
21.10	Workers are aware the sequence plan and improvisation activities are	
	eliminated	427
21.11	Work-in-progress is reduced	427
21.12	Typical procurement route	429
21.13	Wren system	429
21.14	Typical joint assembly in the Wren system	430
21.15	WikiFarmHouse completed	431
21.16	Drawing section	431
21.17	Concrete foundation	432
21.18	CNC-milled plywood was cut in an offsite workshop	432
21.19	Structural cassettes	432
21.20	Cassettes were lifted onto the foundation	433
21.21	Water-resistant membrane application	433
21.22	Roof and cladding installation	433
21.23	Innovation Lab	434
21.24	Drones used at Innovation Lab	435
21.25	Autonomous vehicle	435
21.26	Worker sensors and alerts	435
21.27	RFID tag scanner	436
21.28	RFID tag	436
21.29	Workers sensors and alerts	437
21.30	Spot-r Clips	438
21.31	Worker data in BIM environment	438
21.32	Cloud-based data collected by drone	439
22.1	The cyber risks of networked CDE and levels of BIM	451
23.1	Chronology of industrial revolutions	461
23.2	Three types of fragmentation in the construction industry	464
23.3	Integration in the industry through the adoption of 4.0 concepts and	
	technologies	466
23.4	Categorization of concepts and technologies in Construction 4.0 into	
	the clusters they belong in (e.g. Smart Construction Site) and	
	corresponding stages of diffusion within different phases of the	
	building life cycle	468
23.5	Construction 4.0 concepts and technologies in terms of their "paths"	
	across stages of innovation diffusion in time, and the envisioned	
	convergence of technologies onto integrated project delivery	
	settings in the upcoming decades	471

23.6 The flows of information (influence) between industry, academia and various project phases today and the changes envisioned to occur as the industry moves forward to a 4.0 state. Disruption waves originating in tech industries as well as the challenges of the 21st century are describing the disciplines to be integrated in the next generation curricula will be necessary
473

TABLES

1.1	Contents of the handbook	18
9.1	13 house construction 3D printers	159
9.2	Cost comparison of AM versus traditional construction	172
12.1	The common data fields between BACnet XML and IFC XML	233
12.2	The common data fields between IFC XML and CityGML	233
14.1	Main requirements of 14 CFR, Part 107 (FAA, 2017)	272
14.2	Main requirements for small UASs (20-25 kgs.) according to international	
	regulations	273
15.1	Buildings constructed by Japanese contractors using construction automation	294
15.2	Projects in which SAM has been used since its first application in 2015	296
18.1	Comparison between Wi-Fi, Bluetooth, and ZigBee	354
18.2	The descriptions of each layer	361
18.3	Developed WSN nodes and its functions	362
19.1	The various processes in the EPC phase of construction projects that	
	involve collaboration and project management	377
20.1	SHA-256 example	401
PART I

Introduction and overview of Construction 4.0, CPS, Digital Ecosystem, and innovation



1 CONSTRUCTION 4.0

Introduction and overview

Anil Sawhney, Mike Riley, and Javier Irizarry

1.1 Aims

- Provide an overview of Industry 4.0 and the Fourth Industrial Revolution.
- Provide a comprehensive review of the current state of the construction sector.
- Describe the overall Construction 4.0 framework.
- Articulate the purpose of Construction 4.0.
- Describe the handbook, its three parts, and its various chapters.

1.2 Introduction to Construction 4.0

With the advent of the Fourth Industrial Revolution (4IR) and the resulting framework of *Industry 4.0 (14.0)* (MacDougall, 2014), the built environment sector also has the opportunity to leapfrog to more efficient production, business models, and value chains. Such a transformation is possible through the convergence of existing and emerging technologies that form part of the Industry 4.0 paradigm (Oesterreich and Teuteberg, 2016). This transformative framework is called the *Construction 4.0* framework in this handbook. Modelled after the concept of Industry 4.0, the idea of Construction 4.0 is based on a confluence of trends and technologies (both digital and physical) that promise to reshape the way built environment assets are designed and constructed.

In 4IR, the fundamental driver is the use of cyber-physical systems. *Cyber-physical systems* (CPS) are enabling technologies that bring the virtual and physical worlds together to create a truly networked world in which intelligent objects communicate and interact with each other (Griffor et al., 2017). A conceptual model of the CPS is provided in Figure 1.1.

The Construction 4.0 framework uses CPS as a core driver and links it with the concept of Digital Ecosystem where 'A digital ecosystem is an interdependent group of enterprises, people and/or things that share standardized digital platforms for a mutually beneficial purpose, such as commercial gain, innovation or common interest' (Gartner, 2017). The idea of a Digital Ecosystem is shown in Figure 1.2.

Construction 4.0 combines CPS and Digital Ecosystem to create a new paradigm for the design and construction of our built environment assets as shown in Figure 1.3.



Figure 1.1 Conceptual model of CPS



Figure 1.2 Conceptual model of a Digital Ecosystem



Figure 1.3 Construction 4.0 as a combination of CPS and Digital Ecosystem

Using the CPS, the cyber-physical gap that exists in the built environment can be bridged, and by concomitantly using the Digital Ecosystem the work processes to collaborate efficiently across the project delivery network to design and construct the asset can be enhanced. The Construction 4.0 framework, therefore, provides a mechanism via which we can:

- a. Digitally model the built assets that already exist in our physical world.
- b. Design new assets in the backdrop of what already exists or plan for the retrofit and rehabilitation of existing assets using these digital models.
- c. Once these assets are digitally captured and designed, use digital and physical technologies to deliver these physical assets.

The same framework can be adopted during the operation phase of the constructed asset by using similar digital and physical technologies to support Facilities Management (FM) functions. However, the focus of this handbook is limited to the design and construction phases.

The aim of this handbook is to describe the Construction 4.0 framework and consequently highlight the resultant processes and practices that allow us to plan, design, and deliver built environment assets more effectively and efficiently by focusing on the physical-to-digital transformation and then digital-to-physical transformation. This concept is illustrated graphically in Figure 1.4.

With the pervasive use of Building Information Modeling (BIM), lean principles, digital technologies, and offsite construction the industry is at the cusp of this transformation. The critical challenge is the fragmented state of our teaching, research, and professional practice in the built environment domain. The authors and editors of this handbook aim to overcome this fragmentation by describing Construction 4.0 in the context of current state, emerging trends and technologies, and people and process issues that surround the proposed transformation.

Construction 4.0 is a framework that is a confluence and convergence of the following broad themes:

- Industrial production (prefabrication, 3D printing, and assembly, offsite manufacture).
- Cyber-physical systems (robots and cobots for repetitive and dangerous processes, and drones for surveying and lifting, moving and positioning, and actuators).



Figure 1.4 Physical to digital and digital to physical transformation



Figure 1.5 Themes of Construction 4.0

• Digital technologies (BIM, video and laser scanning, IoT, sensors, AI and cloud computing, big data and data analytics, reality capture, Blockchain, simulation, augmented reality, data standards and interoperability, and vertical and horizontal integration).

With this background and motivating factors, the handbook will address issues surrounding the key themes of people, processes and practice, and new technologies (as shown in Figure 1.5).

Modern digital and physical technologies are required to achieve the overarching vision of the 4IR (Jacobides, Sundararajan, and Van Alstyne, 2019) that underpins the Construction 4.0 framework, therefore, the framework relies on two broad paradigms: (1) cyber-physical systems and (2) Digital Ecosystems. Innovations in both cyber-physical and digital paradigms are necessary to advance the vision of Construction 4.0 in our industry.

1.3 Current state of the construction sector

Given the importance of the construction sector to their national economies, several countries have undertaken studies to identify the challenges and opportunities that the industry presents. For example, the UK has conducted several prominent studies to document the problems of the construction sector to put in place a program for improvement of the whole-of-the-sector. Sir John Egan, the chair of the Construction Task Force, published his report entitled *Rethink-ing Construction* in 1998 (Egan, 1998). It was instrumental in laying out a road map for the efficiency improvements within the construction industry in the UK. This came close on the heels of the report, titled 'Constructing the Team' authored by Sir Michael Latham and published in 1994. The Latham report identified inefficiencies and made recommendations for enhanced collaboration and coordination in the industry (Latham, 1994). More recently, the UK released a report by Mark Farmer entitled 'Modernise or Die' (Farmer, 2016) that used a 'strong medical process analogy'. Around the time that this study was being conducted, the UK government also released their Construction 2025 industrial strategy with a plan to commit close to £75 million in research and development.

Other countries, such as the US, Australia, Canada, Singapore, and China, have also undertaken sector-wide studies. For example, a similar exercise was conducted in the US, where Construction Users Roundtable produced a detailed report to outline a path to competitive advantage for construction users.

Several developing nations have also undertaken such studies that identify the problems faced and listed the difficulties hindering growth (Al-Momani, 1995b, 1995a; Edmonds, 1979; Manoliadis, Tsolas, and Nakou, 2006; Moavenzadeh, 1978; Moore and Shearer, 2004; Ofori, 1989, 1994, 2000). This is even more important because in developing countries the construction sector's capacity constraints impact the economic development process (Wells, 2001). These

Construction 4.0

studies have also developed action points necessary for the development of the construction industry (Ofori, 1994, 2000) including the importance of developing key performance indicators (Beatham et al., 2004; Ofori, 2000). A priority-based approach was proposed to rank solutions offered by the researchers and policymakers (Ofori, 1990) with several researchers presenting an optimistic case about the improvement plans (Koenigsberger and Groak, 1978; Turin, 1973).

The repeated nature of these national studies show that there is stagnation and barring some incremental improvements; the industry as a whole has still not managed to show major improvements. The results have been mostly disappointing (Chemillier, 1988; Ofori, 1984, 1990; UNCHS, 1990). Barring a few countries, the problems have persisted over a long period despite efforts made to overcome them. This has been pointed out in the Farmer report that states 'construction has not even made the transition to "industry 3.0" status which is predicated on large scale use of electronics and IT to automate production' (Farmer, 2016; Gerbert et al., 2017). Research has pointed towards a long-term strategic approach to be followed, which is related to the socio-economic needs of the country, often overseen by a steering committee (Farmer, 2016; Ofori, 1994).

The studies described above have generally identified a standard set of challenges or problems that the industry faces. In one such study a list of ten grand challenges (shown in Figure 1.6) faced by the construction sector in India were identified (Sawhney, Agnihotri, and Paul, 2014).

The following are the key challenges that have been collated from these studies (Farmer, 2016; Gerbert et al., 2017; Global Industry Council, 2018; Sawhney and Agnihotri, 2014; Witthoeft and Kosta, 2017):

- 1. Low levels of research and development leading to a lack of innovation and delayed adoption of technologies.
- 2. Workforce issues including shortage of young talent due in part to poor industry image.
- 3. Informal processes and lack of process standardization leading to structural fragmentation.
- 4. Low levels of cross-functional cooperation and limited collaboration leading to a lack of improvement culture.
- 5. Low productivity, predictability, and profits.
- 6. Adversarial transaction-based procurement regime.
- 7. Insufficient knowledge transfer from project to project.
- 8. Cultural and mindset issues that act as a blocker to any change.

These issues require a transformational change (Farmer, 2016) in the industry, and we envision that Industry 4.0 can provide a broad framework for such a change.

1.4 Overview of Industry 4.0

During the Hannover Messe in 2011, the German Federal Government released its vision for the future of the manufacturing sector under the broad umbrella term INDUSTRIE 4.0 (Roblek, Meško, and Krapež, 2016). It became part of the 'High-Tech Strategy 2020' project that continues to grow and evolve (MacDougall, 2014). This initiative later became a globally recognized paradigm that was broadly referenced as I4.0, also seen as a precursor to the Fourth Industrial Revolution (Drath and Horch, 2014). Other terms such as smart factory, smart manufacturing, smart production, etc., have also been used to define this broad paradigm (Oesterreich and Teuteberg, 2016).

Similar initiatives have also been launched by other countries. For example, the United States developed the 'Advanced Manufacturing Partnership' in 2014 (Rafael, Jackson, and



Figure 1.6 Key challenges faced by the construction sector (Sawhney, Agnihotri, and Paul, 2014) reproduced with kind permission of Emerald Publishing

Liveris, 2014) and updated it in 2016, the UK launched an initiative entitled 'Future of Manufacturing' (Foresight, 2013) and China is implementing the 'Made in China 2025' program (Liao et al., 2017).

While the First Industrial Revolution was catalyzed by steam-powered mechanical production, the second was driven by electrical-powered mass production; the third was based on electronics and automation, the Fourth Industrial Revolution has begun with the promulgation of CPS and related technologies (MacDougall, 2014; Pereira and Romero, 2017). It is envisioned that I4.0 will have far-reaching implications on the manufacturing sector that are, in turn, likely to have broad social and economic benefits for nations and societies that embrace this framework (Oesterreich and Teuteberg, 2016). Furthermore, I4.0 uses technologies such as service orientation, smart production, interoperability, cloud computing, big data analytics, and cybersecurity (Vogel-Heuser and Hess, 2016). I4.0 facilitates interconnection and computerization in traditional industries, which makes an automatic and flexible adaptation of the production chain and provides new types of services and business models of interaction in the value chain (Liao et al., 2017; Lu, 2017).

1.4.1 Definition of Industry 4.0

14.0 is a broad term that has been presented as a 'confluence of trends and technologies promises to reshape the way things are made' (Baur and Wee, 2015). There are several definitions of I4.0 but no globally accepted one because the vision, mission, and components of I4.0 are still emerging and are being connected to more significant and broader themes such as sustainability and circular economy (Lopes de Sousa Jabbour et al., 2018; Müller, Kiel, and Voigt, 2018; Rajput and Singh, 2019).

The German government describes I4.0 as 'a new technological age for manufacturing that uses cyber-physical systems and Internet of Things, Data and Services to connect production technologies with smart production processes' (Kagermann, Wahlster, and Helbig, 2013; Mac-Dougall, 2014) to make manufacturing smart. I4.0 has also been defined at a higher level as 'a new level of value chain organization and management across the lifecycle of products' (Hermann, Pentek, and Otto, 2016; Kagermann, Wahlster, and Helbig, 2013). It is also defined as the integration of machinery and devices with networked sensors and software that can be used to predict, control, and plan for better business and societal outcomes (Shafiq et al., 2015). In a way, I4.0 improves manufacturing organizations, business models that they use, and their production processes through the use of physical and digital technologies.

I4.0 is seen as a cross-cutting paradigm that can have broad social and economic benefits. It is seen as a way to revolutionize manufacturing and other major sectors, such as energy, health, smart cities, and mobility (MacDougall, 2014). The motivation behind this handbook is that I4.0 can also act as catalyst for the future of construction that is more industrialized and automated. We use this motivation to coin the term Construction 4.0.

1.4.2 Key components of I4.0

I4.0 is a very broad and encompassing term. Therefore, it is essential to understand the key components of I4.0. Researchers agree that the push towards I4.0 came from the evolution of embedded systems to more advanced cyber-physical systems (CPS) (Vogel-Heuser and Hess, 2016). This has also formed the basis of the vision developed by the German government. CPS is a set of technologies that connect the virtual and physical worlds together to create a genuinely networked production environment in which intelligent objects communicate and

Anil Sawhney et al.

interact with each other (Kagermann, Wahlster, and Helbig, 2013a). The journey towards I4.0 began with the embedded systems and their technological evolution towards CPS and further to provide an Internet of Things (IoT), Data and Services. Figure 1.7 shows this evolution of the embedded systems to CPS.

A CPS is defined as 'a mechanism that is controlled or monitored by computer-based algorithms, tightly integrated with the Internet and its users' (Monostori et al., 2016). CPS creates a virtual copy of the physical production system that is also called the digital twin. This is the first step towards I4.0, where a physical-digital-physical loop is created (Rutgers and Sniderman, 2018). The production environment in the factory that is created through this is also known as the Cyber-Physical Production System (CPPS) (Vogel-Heuser and Hess, 2016). CPPS results in a digitalized, smart, optimized, service-oriented, and interoperable production environment upon which other components of I4.0 are built.

Once the digital twin of a manufacturing environment is created, other business and technical aspects of the production process are linked into the I4.0 framework through the Internet of Things, Data and Services. Figure 1.8 shows the key components of I4.0. The very core of I4.0 is formed by the IoT layer that connects physical objects and things, collects data from these connected objects, and allows connected objects to communicate with each other. Based on this core layer are the CPS and CPPS layers of the I4.0. CPS helps create the digital twin of the physical world, in this case, the manufacturing unit. This allows a loop in which the physical components that are connected to each other relay data that can be used for a variety of purposes including decision making. Changes to the physical world can be made via actuators thereby completing the loop.



Figure 1.7 Evolution of embedded systems



Figure 1.8 Industry 4.0 and its key components

The CPPS sits on top of the CPS layer and provides data about the physical world anywhere and anytime, and helps connect, control, communicate, and compute. CPPS provides an intensive connection with the surrounding physical world and its ongoing processes (Monostori et al., 2016). Finally, the topmost layer is the Internet of Data and Internet of Services (IoS). The IoS creates a service-oriented ecosystem and brings the end-user of customer centricity to the system (Hofmann and Rüsch, 2017). IoS allows the digital tools that support end-user functions to be available as a service on the Internet (Alcácer and Cruz-Machado, 2019). Both internal and cross-organizational services are offered and utilized by participants of the value chain (Reis and Gonçalves, 2018). The IoS helps create networks incorporating the entire manufacturing process that convert factories into a smart environment (Kagermann, Wahlster, and Helbig, 2013a).

1.4.3 Enabling technologies and key features

In addition to defining the I4.0 framework by describing its key components, the framework can also be defined by identifying its enabling technologies and key features. Liao et al. used over 224 research papers published over five years (2012–2016) to determine these technologies and key features of I4.0 (Liao et al., 2017). Figure 1.9 shows the enabling technologies and key features of I4.0 as determined by the literature review. The vision of I4.0 can be accomplished through a collective deployment of several related technologies (Alcácer and Cruz-Machado, 2019). These technologies work in conjunction with the IoT, CPS, CPPS, and IoS as identified in the previous section (Griffor et al., 2017). Based on the frequency of usage and mention in the literature these technologies are rank-ordered in Figure 1.9.

Similarly the key features of I4.0 from literature are also listed in rank order in the figure. From the literature it can be seen that both in research and practice significant attention is given to automation, integration, and collaboration. Less tractable features such as innovation, quality, and sustainability are still not prevalent.





1.4.4 Interoperability and integration in I4.0

Integration and interoperability are two key drivers in the I4.0 framework (Kagermann, Wahlster, and Helbig, 2013a; Vogel-Heuser and Hess, 2016). Interoperability helps two or more systems work with each other to exchange data, information, and knowledge. Interoperability is achieved through a shared understanding of concepts, standards, languages, and relationships (Xu, Da, Xu, and Li, 2018).

I4.0 leads to the integration of processes, systems, applications, and organizations (Oesterreich and Teuteberg, 2016). It is anticipated that I4.0 will allow the following three levels of integration (Kagermann, Wahlster, and Helbig, 2013a):

- Horizontal integration through value networks.
- End-to-end digital integration of engineering across the entire value chain.
- Vertical integration and networked manufacturing systems.

1.4.5 Impact of Industry 4.0

There are several areas that can be impacted and improved by the application of I4.0 at the sector level (Kagermann, Wahlster, and Helbig, 2013; Oesterreich and Teuteberg, 2016; Rose et al., 2016):

- 1. Productivity improvement: I4.0 provides several improvements such as automation, real-time inventory management, and continuous optimization that lead to productivity enhancement.
- 2. Increased quality: ongoing monitoring and control of production allows for improved quality of products and services.
- 3. Increased flexibility: with a customer-centric approach, I4.0 allows manufacturing flexibility through automation and robotics.
- 4. Increased speed: with enhanced product life cycle management and physical-digitalphysical integration, the speed of production is enhanced.

- 5. Safer and better working conditions: with increased automation, real-time monitoring of incidents, better-designed workstations, and enhanced work structuring, workers have safer and better working conditions.
- 6. Improved collaboration: as the availability of data is enhanced, and digital layer and physical layer are integrated the intra- and inter-organization collaboration is improved.
- 7. Sustainability: optimized use of resources, reduction in defects, and other environmental improvements make operations more sustainable.
- 8. Innovation: I4.0 leads to new ways of creating value and new forms of employment, for example through downstream services.

1.5 Construction 4.0 framework

Figure 1.10 shows the various layers and components of the Construction 4.0 framework. BIM and a cloud-based Common Data Environment (CDE) are central to the Construction 4.0 framework (Cooper, 2018; Oesterreich and Teuteberg, 2016). While BIM provides the modeling and simulation features that are a core component of the I4.0 framework, CDE acts as a repository for storing all the data that relates to the construction project over its life cycle.

The use of BIM and CDE creates a single platform that helps promote:

- 1. Integration of all phases of the project life cycle (vertical integration), all members of the project team (horizontal integration), and inter-project learning and knowledge management (longitudinal integration).
- 2. Linkage between the physical and cyber (digital) layer over the entire project life cycle. This allows the implementers of Construction 4.0 to utilize both physical and digital technologies in an integrated manner.

Within the Construction 4.0 framework, the following three transformational trends take place:

- 1. Industrial production and construction: by using prefabrication, 3D printing, and assembly, offsite manufacture, and automation, the issues and challenges caused by on-site construction techniques are significantly reduced. This type of industrialized process allows production to be digitally linked to BIM and CDE so that instructions can be directly delivered for physical production and any production-related information from the physical layer can be fed back to the digital layer.
- 2. Cyber-physical systems: the construction site under Construction 4.0 uses robotics and automation for production, transport, and assembly, actuators for converting digital signals into physical actions, and sensors and IoT to sense important information about physical objects (including people) from the physical layer.
- 3. Digital technologies: the digital transformation relies on the Digital Ecosystem that is developed in the digital layer of the Construction 4.0 framework. BIM and CDE provide the framework upon which integrated digital tools are built. With the help of video and laser scanning technology, artificial intelligence (AI) and cloud computing, big data and data analytics, reality capture, Blockchain, simulation, and augmented reality the delivery and business process is supported in the Construction 4.0 framework. While Digital Ecosystems provide the innovation needed for this support, data standards and interoperability also play an essential role in this overall transformation.

Figure 1.11 shows the components of the Construction 4.0 framework, the role they play in the framework and the layer in which they are present.





Emerging Technology or Trend		Construction 4.0 Layer	Construction 4.0 Functions
Ø	BIM	Digital	Modeling and simulation
	CDE	Digital	Collect, manage and disseminate documentation, the graphical model and non-graphical data for the whole project team
	Unmanned Aerial Systems	Digital	Aerial image collection
•	Cloud-based Project Management	Digital	Digital tools to support delivery and business processes
٢	AR/VR	Digital	Virtual application in all phases and for all team members
	Artificial Intelligence	Digital	Classifying, predicting, image processing, mining and problem-solving
î	Cybersecurity	Digital	Securing the physical-digital-physical loop
	Big Data and Analytics	Digital	Trend analysis and business intelligence
6500	Blockchain	Digital	Smart contracts, building trust, and maintaining records
\wedge	Laser Scanner	Digital	Point-cloud data collection
In the second	Robotics and Automation	Physical	Transport, assembly and production
⊳	Sensors	Physical	Collect location, temperature, humidity, and movement information
÷	ют	Physical	Connectivity of things, people and data
	Workers with wearable sensors	Physical	Collect location, temperature, humidity, and movement information
	Actuators	Physical	Convert digital interactions into physical action
	Additive Manufacturing	Physical	Print parts and products using the BIM model
4	Offsite Construction	Physical	Use manufacturing to produce parts and products
	Equipment with Sensors	Physical	Assembly of parts and products in a location aware environment

Figure 1.11 Components of Construction 4.0 framework

1.6 Benefits of Construction 4.0

Several recent studies have attempted to define the I4.0 framework in general and provide a road map for research and implementation based on a detailed literature scan (Alcácer and Cruz-Machado, 2019; Liao et al., 2017; Pereira and Romero, 2017). Similar attempts are being made in regards to Construction 4.0 (Cooper, 2018; Dallasega, Rauch, and Linder, 2018; Oesterreich and Teuteberg, 2016). These studies focus on identifying the sectoral benefits of the Industry 4.0 concept in general and Construction 4.0 in particular. Based on these studies, the benefits of the Construction 4.0 framework are listed below:

1. Enabling an innovative environment: the Construction 4.0 framework may provide the right mix of enablers to allow the innovation mindset to take root in the industry. Through

an integration of the physical and digital layer, it is likely that this innovation will lead to integrated solutions that will strike at the heart of horizontal, vertical, and longitudinal fragmentation that currently dominates the industry.

- 2. Improving sustainability: the integrated framework of Construction 4.0 allows the industry to fully embrace a life cycle approach and ensure prudent use of resources with a significant reduction in energy usage and emissions.
- 3. Improving the image of the industry: the construction industry suffers from an image problem caused by several factors. It is well known for its harsh working environment and its low level of automation and digitization (Farmer, 2016; Oesterreich and Teuteberg, 2016). The digital and physical technologies of Construction 4.0 can improve the image of the industry by transforming the work, the worker, and the workplace, and make it more attractive for recruitment and retention of talent.
- 4. Cost savings: use of industrialized construction supported by digital technologies, BIM, and CDE, can help reduce inefficiencies and waste. Robotics and automation can result in a reduction in direct costs. Real-time access to the physical layer with abundance of data will improve decision making and provide financial incentives for project teams to collaborate and innovate.
- 5. Time savings: modern methods of construction like prefabrication, additive manufacturing, and on-site assembly will improve the speed of construction. With real-time access to field data, any potential delays can be avoided, resulting in time savings.
- 6. Enhancing safety: Construction 4.0 will enhance site safety. Augmented Reality/Virtual Reality (AR/VR) based training, wearable technologies, IoT based connectivity of objects, things, and people, image and video processing can enhance safety.
- 7. Better time and cost predictability: with real-time monitoring, automated site data collection, image processing, AI, and analytics tools the time and cost predictability of ongoing projects can be improved. Availability of large volumes of historical data and information can help set benchmarks for early time and cost prediction of new projects, thereby allowing longitudinal integration.
- 8. Improving quality: the horizontal and vertical integration resulting from the adoption of Construction 4.0 framework allows the monitoring and control of the design and production processes, thereby improving the quality of construction.
- 9. Improving collaboration and communication: use of cloud-based project management tools, Blockchain, central repository of information and real-time data access enhances trust among the project team members and enhances communication, coordination, and collaboration.
- 10. Customer and end-user centric world view: with the reduction in tedious and repetitive tasks, the project team focuses on creating value and focusing on what matters most to the customer.

1.7 Challenges to implementation of Construction 4.0

The Farmer report documented the reluctance of the construction sector to embrace technology and summarized that the industry missed the Industry 3.0 transformation (Farmer, 2016). Dallasega, Rauch, and Linder and Oesterreich and Teuteberg based on an extensive literature review developed the following list of implementation challenges the sector faces while implementing Construction 4.0 framework (Dallasega, Rauch, and Linder, 2018; Oesterreich and Teuteberg, 2016):

- 1. Resistance to change: the construction sector has a conservative world view when it comes to change. With a considerable resistance, the industry embraces change. Construction 4.0 requires significant change in the way we construct and is likely to face skepticism and resistance.
- 2. Unclear value proposition: adoption of innovation requires a clear value proposition for all stakeholders. The complex value chain and transactional nature of the sector make it difficult to document benefits and financial gains leading to a hesitation by construction companies to invest.
- 3. High implementation cost: Construction 4.0 may require high initial investments. This may become a barrier to adoption primarily due to unclear benefits and prediction of cost savings.
- 4. Low investments in research and development: historically, the construction sector has ignored investments in research and development. This may be a significant blocker of the Construction 4.0 framework.
- 5. Need for enhanced skills: the industry is already facing a shortage of skilled workforce. Without significant enhancements in education and training, the pipeline of skilled workforce is non-existent. Many aspects of Construction 4.0 may require new roles, new functions, and perhaps new departments or functional teams. This can be a serious threat to implementation.
- 6. Longitudinal fragmentation: many in the industry believe that we make the same mistakes from one project to the next. This is mainly due to the longitudinal fragmentation in the sector (Fergusson and Teicholz, 1996). To reap benefits from the Construction 4.0 framework it is essential to learn and implement best practices across projects and organizations.
- 7. Lack of standards: globally agreed standards for the construction sector are important in the transformative processes that are induced by the Construction 4.0 framework. While significant progress has been made on this front, there is still considerable effort needed to embrace data and process standards.
- 8. Data security, data protection, and cybersecurity: the I4.0 framework mandates that the physical and cyber layers are protected and secured. Lack of security and protection can become a major barrier to the implementation of Construction 4.0.
- 9. Legal and contractual uncertainty: the construction sector uses a transactional procurement regime that promotes adversarial relationships and limits innovation. The Construction 4.0 framework requires that delivery and procurement processes transform in sync with proposed digital and physical transformations.

1.8 Structure of the handbook

The handbook has the following three parts:

- 1. Part I: Introduction and overview of Construction 4.0, CPS, Digital Ecosystem, and innovation.
- 2. Part II: Core components of Construction 4.0.
- 3. Part III: Practical aspects of Construction 4.0, including case studies and future directions.

Each chapter is structured in such a way that clear and demonstrable linkages to the Construction 4.0 concept and theme of the respective section are provided. The chapters within these three parts and their links to the central theme of the handbook are summarized in Table 1.1.

Part	Chapter	Chapter title	Link to Construction 4.0
	1	Construction A 0: Introduction and	Overall vision and description
1	1	overview	Overall vision and description
Ι	2	Introduction to cyber-physical systems in the built environment	Definition of CPS and its role in the framework
Ι	3	Digital Ecosystems in the construction industry—current state and future trends	Role of digital tools, platforms and ecosystems
Ι	4	Innovation in the construction project	How Construction 4.0 leads to
II	5	Potential of cyber-physical systems in	Use of CPS in the design and
Π	6	Applications of cyber-physical systems	Role of CPS in the construction phase
II	7	A review of mixed-reality applications in Construction 4.0	VR and AR applications in Construction 4.0
II	8	Overview of optoelectronic technology in Construction 4.0	Laser scanning of ongoing construction activities
II	9	The potential for additive manufacturing to transform the construction industry	3D Printing of parts, products, and modules
Π	10	Digital fabrication in the construction sector	Digital fabrication of parts, products, and modules
Π	11	Using BIM for multi-trade prefabrication in construction	BIM for the design and construction phases
Π	12	Data standards and data exchange for	Interoperability
Π	13	Computer vision and BIM-driven data analytics for monitoring construction and operation in the built environment	Prediction, forecasting, analytics
II	14	Unmanned Aerial System applications in construction	Data collection, inspection, and
II	15	Future of robotics and automation in construction	Robotics and automation
II	16	Robots in indoor and outdoor	Dangerous and repetitive work,
II	17	Domain-knowledge enriched BIM in Construction 4.0: applications in design- for-safety and crane safety compliance	Knowledge enriched processes and knowledge management
II	18	Internet of Things (IoT) and internet enabled physical devices for Construction 4.0	Machine to machine connectivity
II	19	Cloud-based collaboration and project	Coordination, communication, and collaboration
II	20	Use of Blockchain for enabling	Smart contracts and trust building
III	21	Construction 4.0 case studies	Integrated solutions using Construction 4.0 technologies
III	22	Cyber threats and actors confronting the Construction 4.0	Security of physical and digital layers
III	23	Emerging trends and research directions	Research road map

Table 1.1 Contents of the handbo	ok
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1.9 Conclusion

Construction is a globally significant industry that employs millions of people and contributes massively to the GDP of individual nations and the global economy. However, it is conservative in its approach to innovation and suffers inertia in the face of the need to change. Unlike other industrial sectors such as manufacturing, automotive, and aerospace the construction industry has failed to embrace the opportunities afforded by technology and advances in data management to enhance the efficiency and performance of the sector and the consistency and quality of its outputs. Despite numerous historic attempts to initiate and effect meaningful change the industry still suffers from fragmentation and inefficiencies in process, information flows, and collaborative working. The opportunities afforded by the concepts, principles, and components of 14.0, translated in to a strategic, tactical and operational paradigm as Construction 4.0 have the potential to truly revolutionize the sector. We now approach a potential tipping point at which the concepts generated and applied by forward thinking innovators and early adopters are accepted and applied in the mainstream sector. The effective application of cyber-physical systems and the associated technologies and practices that combine to manifest C4.0 require a new set of skills within the sector workforce. The development of such skills impacts upon the required approaches of educators, employers, and sector leaders to enable a phase shift in the very manner in which construction operates as an industrial and economic domain.

This chapter provides an introduction to the Construction 4.0 framework and its main components. It places them into context with the past and current state of the industry and describes their potential for significant change. The wide adoption of Construction 4.0 related technologies can transform the construction industry into a more efficient and transparent enterprise. Real-time progress monitoring, enhanced quality and safety, and improved communication between stakeholders are just a few of the benefits the industry can enjoy for years to come. It is incumbent on the construction industry to partner with technology innovators, academic institutions, and researchers and educators to make the implementation of Construction 4.0 a reality.

1.10 Summary

- A detailed description of Industry 4.0 and the Fourth Industrial Revolution.
- Key components, technologies, and features of I4.0.
- Benefits of I4.0.
- Description of Construction 4.0.
- Structure of the handbook.
- Future of Construction 4.0.

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NOTES

Chapter 12

1 ISO 10,303 part 28 edition 2

Chapter 15

- 1 Takenaka, Kajima, Taisei, Obayashi, and Shimizu.
- 2 www.iaarc.org/publications/search.php.

Chapter 16

1 These are the most significant phases in terms of time, cost, and resources spent compared to the other phases in the life cycle of a construction project (UNEP, 2007).

Chapter 22

- 1 Industry Foundation Classes.
- 2 Green Building XML.
- 3 Comma-separated values.
- 4 AutoCAD Drawing Database (file extension).
- 5 Extensible Markup Language.

Chapter 23

- 1 Idea is loosely used for a new idea, product, or process.
- 2 In the case of BIM (Building Information Modeling), there is a general consensus in the industry on the benefits and there are many studies quantifying such benefits for various projects with different levels of BIM adoption. These are sufficient conditions for "adoption" under Beal and Bohlen's characterization of the stages and it does not require BIM to be used in the majority of the construction projects.
- 3 Rate of adoption is understood as a numeric indicator, e.g. number of heavy civil contractors adopting Building Information Modeling per year.
- 4 Proximity research identifies the distance (physical or cognitive) between two or more entities as a major determinant of knowledge transfer, innovation, and inter-organizational cooperation.

- 5 BoKlok is a housing concept, developed by Skanska and IKEA, www.boklok.com/. Katerra is another
- boktow is a nousing concept, developed by skanska and neLA, www.boktow.com/r.katerra is another company revolutionizing the industry with off-site manufacturing, www.katerra.com/en.html.
 An analogy could be made with "Taylorism" or "scientific management" approaches in the early 19th century when pioneers adopted a similar perspective to improve economic efficiency and labor productivity. For instance, the well-known Gannt chart was discovered and brought into the project management of large public infrastructure projects such as the Hoover Dam.

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